# **Heather Cuervo**

**DIRECTOR of USER EXPERIENCE** 

# At a Glance

Dynamic Experience Design Executive with 25+ years transforming complex digital ecosystems and driving significant business growth through strategic, human-centered design leadership. Skilled in applying Al-driven insights, journey intelligence, and omnichannel strategy to elevate engagement and streamline operations. Proven builder of high-performing, cross-functional teams that deliver measurable results and raise design maturity. Committed to creating accessible, inclusive, data-driven experiences that strengthen brand value and achieve organizational goals. Recognized for leading digital transformation initiatives that optimize performance, amplify customer value, and fuel innovation.

# **Employment History**

**Director, Web Experience**MAY 2022 — PRESENT

**SailPoint** AUSTIN, TX

Executive leader overseeing the end-to-end digital experience strategy for SailPoint's global web ecosystem—unifying design, data, and technology to drive business growth and operational excellence.

- Defined and executed an enterprise-wide digital experience strategy, delivering two major redesigns that increased visitor engagement by 40% and improved lead conversion by 25%.
- Elevated UX maturity from Level 2 → Level 3 by establishing governance models, standardized workflows, analytics-driven reporting, and scalable design systems.
- Implemented structured project management and capacity planning, reducing backlog by 35% and increasing delivery efficiency by 45%.
- Unified SEO, Paid Media, UX, Development, and Brand into a cross-functional digital organization, eliminating redundancies and improving execution velocity by 50%.
- Directed strategic governance of external agency partnerships, crafting clear agency briefs and establishing performance frameworks aligned to the enterprise digital roadmap; improved quality, accountability, and alignment with SailPoint's UX strategy and business objectives.
- Implemented modular, component-driven frameworks that shortened launch cycles by 60%, increasing agility and accelerating market responsiveness.

**Director of User Experience**MARCH 2020 — JUNE 2022

MRM//McCann PRINCETON, NJ/NYC

Owned UX strategy and digital experience optimization for major consumer and enterprise brands, driving measurable gains in engagement and conversion.

#### **Details**

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#### Links

LinkedIn Portfolio

Case Study:

#### Skills

Digital Experience Strategy

Al-Driven UX Research

Digital Marketing

Marketing Strategy

Consumer Engagement

Consumer Insights

Marketing Trends

Team Leadership

Innovation & New Product Development

Media Engagement

Cross-Functional Team Leadership

Creative Leadership

Agency Management

Journey Mapping & Experience Architecture

Omnichannel Design

UX Leadership & Organizational Transformation

Design System Creation & Governance

Data-Backed Optimization

- Managed **15+ designers, copywriters, and content strategists** across multiple clients and markets.
- Improved client engagement by **35%** through **behavioral insights**, **user testing**, and **data-driven frameworks**.
- Achieved a **90% team retention rate** by implementing **mentorship programs**, **career-pathing**, and structured performance development.
- Established accessibility standards and design system processes, improving delivery efficiency by 40% and consistency across 12+ digital products.

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## Associate Director of User Experience

MRM//McCann PRINCETON, NJ

JANUARY 2017 — MARCH 2020

**Drove** large-scale digital transformation initiatives for no less than 3 multiple global B2B organizations at a time using human-centered research, UX strategy, and enterprise systems thinking.

- Defined and executed multi-market eCommerce UX roadmaps, driving a **70% increase in online sales** and a **25% lift in customer satisfaction**.
- Improved **information architecture** and **usability**, increasing navigation clarity by **45%** and reducing checkout abandonment by **25%**.
- Developed a CMS-backed, component-based design system adopted across 20+ business units, reducing development time by 50% and improving global brand consistency.

Sr. User Experience Specialist

MRM//McCann PRINCETON.NJ

JANUARY 2012 — JANUARY 2017

**Owned UX strategy and digital experience optimization** for major consumer and enterprise brands, driving measurable gains in engagement and conversion.

- Conducted a full redesign of a national restaurant chain's eCommerce platform, resulting in a **150% sales increase** and a **30% reduction** in campaign launch timelines.
- Designed **scalable**, **responsive UI frameworks** that improved multi-device performance and user satisfaction.
- Partnered cross-functionally with **product**, **engineering**, and **creative** teams to ensure alignment and seamless execution.

### **Education**

B.S. Management Information Systems

Seton Hall University

JANUARY 1998 — JANUARY 2000

Honors: cum laude, Dean's list

**Certified Usability Specialist** 

**Human Factors International** 

JUNE 2008

MarTech & Automation

Accessibility & Compliance

Adobe Creative Suite

Figma Mastery

User testing analysis